



**BY HAND DELIVERY**

August 23, 2019

**Department of Energy Resources**  
c/o Judith Judson  
Commissioner  
Massachusetts Department of Energy  
Resources  
100 Cambridge Street, Suite 1020  
Boston, MA 02114

**National Grid**  
c/o Corinne DiDomenico  
Manager, Environmental Transactions  
100 East Old Country Road  
Energy Procurement, 2nd Floor  
Hicksville, NY 11801

**Unitil**  
c/o Lisa Glover  
Senior Energy Analyst  
Unitil Service Corp.  
6 Liberty Lane  
Hampton, NH 03842-1720

**Independent Evaluator**  
c/o Paul Gromer  
Peregrine Energy Group  
85 Merrimac Street, 3rd Floor  
Boston, MA 02114

**Eversource Energy**  
c/o Jeffery S. Waltman  
Manager Planning & Power Supply  
247 Station Drive NE220  
Westwood, MA 02090

**RE: Request for Proposals for Long-Term Contracts for Offshore Wind Energy  
Projects under Section 83C of the Green Communities Act**

Dear 83C II Evaluation Committee Members,

Mayflower Wind Energy LLC (Mayflower Wind) is delighted to submit multiple bids in this important procurement process.

Our goal in formulating these bids is to offer maximum value, at the lowest possible cost, to the electricity customers of Massachusetts, as well as highly cost competitive bids that will enhance and accelerate innovation, infrastructure and manufacturing. We are guided in this effort by the vision and goals articulated in the statutes enacted by the Legislature and signed by the Governor: creation of a new offshore wind industry that will bring environmental, economic and community benefits to the Commonwealth.

We have made every effort to optimize our project, avoiding excessive or unnecessary cost to customers. Our focus on innovation, building infrastructure and introducing large scale manufacturing will advance the Commonwealth as whole, and our host communities specifically, both environmentally and economically. We are very mindful of the need to build upon the strengths of Massachusetts as the home of world-class educational and research institutions and a workforce that can flourish as support for export-oriented industries.

The joint venture partners behind Mayflower, Shell New Energies and EDP Renewables Offshore North America, are elements within global enterprises that are uniquely suited to deliver a cost-effective project that meets the Commonwealth's needs. This is a team that can execute and deliver.

Please note that this package includes four proposals with multiple pricing options yielding a total of seven bids:

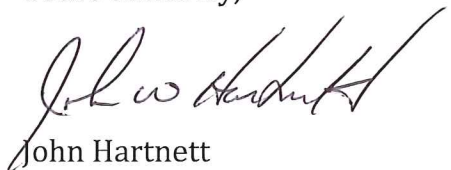
- Mayflower Wind Project 1 (408 MW) fixed pricing
- Mayflower Wind Project 2 (804 MW Low Cost Energy) fixed pricing and escalating pricing
- Mayflower Wind Project 3 (804 MW Infrastructure and Innovation) fixed pricing and escalating pricing
- Mayflower Wind Project 4 (804 MW Massachusetts Manufacturing) fixed pricing and escalating pricing

All bids are offered with and without an executed Commitment Agreement with no price adjustment.

We note that the enhanced investments in bids 3 and 4 are presented in the response to Section 14 of Appendix A to the RFP.

Our goal is to provide cost-effective bids that are deliverable, and all meet the requirements of the RFP. We are providing the Evaluation Committee with a range of options, each of which emphasize different elements, qualities and priorities. Please contact me immediately with any questions or requests for clarification.

Yours sincerely,



John Hartnett  
President,  
Mayflower Wind Energy, LLC